

UNCLAS 141654Z DEC 06 CMC WASHINGTON DC DMCS(UC)

TO COMMARFORRES G4(uc)  
COMMARFORCOM COMPT(uc)  
COMMARFORRES G5(uc)  
COMMARFORCOM(uc)  
COMMARFORRES G3(uc)  
COMMARFORCOM ALD(uc)

CG MCCDC QUANTICO VA(UC)  
COMMARFORRES G1(uc)  
COMMARFORRES G8(uc)  
CG MARCORLOGCOM ALBANY GA(uc)  
CMC WASHINGTON DC(uc)  
CMC WASHINGTON DC L LR(uc)  
CMC WASHINGTON DC L LB(uc)  
CMC WASHINGTON DC SD(uc)  
CMC WASHINGTON DC HS(uc)  
CMC WASHINGTON DC AR(uc)  
CMC WASHINGTON DC C4(uc)  
CMC WASHINGTON DC IG(uc)  
CMC WASHINGTON DC PA(uc)  
CMC WASHINGTON DC MRA(uc)  
CMC WASHINGTON DC CL(uc)  
CMC WASHINGTON DC AVN APW(uc)  
CMC WASHINGTON DC PR(uc)  
CMC WASHINGTON DC AVN ASM(uc)  
CMC WASHINGTON DC AVN APP(uc)  
CMC WASHINGTON DC AVN ASL(uc)  
CMC WASHINGTON DC AVN(uc)  
CG MARCORSYSCOM QUANTICO VA(uc)  
CMC WASHINGTON DC PPO(uc)  
CG MCRC QUANTICO VA(uc)  
CMC WASHINGTON DC L LP(uc)  
CMC WASHINGTON DC L LF(uc)  
CMC WASHINGTON DC I(uc)  
CMC WASHINGTON DC L(uc)  
COMMARFORPAC G5(uc)  
COMMARFORPAC G8(uc)  
COMMARFORPAC G3(uc)  
COMMARFORPAC G4(uc)  
COMMARFORRES(uc)  
COMMARFORPAC G1(uc)  
COMMARFORCOM G-8(uc)  
CMC WASHINGTON DC CDI(uc)  
COMMARFORCOM G3-5-7(uc)  
COMMARFORCOM G-4(uc)  
COMMARFORCOM G-1(uc)  
CG TECOM QUANTICO VA(uc)  
CC CG III MEF G-3(uc)  
CG III MEF(uc)  
CG 1ST MAW G-3(uc)  
CG 1ST MAW G-4(uc)  
CG 1ST MAW(uc)  
CG 2ND MAW G3(uc)  
CG 2ND MAW G4(uc)  
CG 2ND MAW(uc)

CG 3RD MAW G3(uc)  
CG 3RD MAW ALD(uc)  
CG 3RD MAW(uc)  
CG 4TH MAW G3(uc)  
CG 4TH MAW G4(uc)  
CG MCI EAST(uc)  
CG I MEF(uc)  
CG I MEF G-3(uc)  
CG II MEF G3(uc)  
CG II MEF(uc)  
CG MCI WEST(uc)  
CG MCB QUANTICO VA(uc)  
HQBN HQMC ARLINGTON VA(uc)  
MARBKS WASHINGTON DC(uc)  
CMC WASHINGTON DC DMCS(uc)

UNCLAS

MSGID/GENADMIN/ACMC//

SUBJ/IMPROVING COMBAT READINESS THROUGH INNOVATION//

REF/A/DOC/SECNAV/3 MAY 06//

REF/B/DOC/DUSD/11 MAY 06//

NARR/REF A IS SECNAV MEMO ON TRANSFORMATION THROUGH LEAN SIX SIGMA (LSS). REF B IS DEPUTY SECDEF MEMO REGARDING ESTABLISHMENT OF DOD - WIDE CONTINUOUS PROCESS IMPROVEMENT (CPI) PROGRAMS. POC/CLIFTON/SES /LR/DSN 223-5768/COMM 703 695-5768/E-MAIL/DAVID.CLIFTON@USMC.MIL/ GENTEXT/REMARKS/1. INNOVATION HAS ALWAYS BEEN A KEY COMPONENT OF MARINE CORPS TRADITION AND LEADERSHIP. ITS PURPOSE IN THE MARINE CORPS HAS BEEN, AND WILL BE, TO INCREASE COMBAT READINESS AND SUPPORT TO THE WARFIGHTER.

2. THE MROC WILL LEAD A CAMPAIGN TO INTENSIFY INNOVATION AND IMPROVE OUR CORPS BY REVIEWING, PRIORITIZING, AND MONITORING AREAS WITH THE USE OF PROCESS IMPROVEMENT TOOLS INCLUDING LEAN SIX SIGMA AND THE THEORY OF CONSTRAINTS. MARINE CORPS AVIATION AND LOGISTICS COMMAND HAVE EXPERIENCED SIGNIFICANT SUCCESS USING THESE TOOLS TO IMPROVE COMPLEX MAINTENANCE AND SUPPLY CHAIN PROCESSES.

3. MY INTENT IS THAT YOU AND YOUR SENIOR LEADERS ATTEND THE TWO DAY LEAN SIX SIGMA TRAINING COURSE AND IMPLEMENT PROCESS IMPROVEMENT WITHIN YOUR ORGANIZATIONS.

4. THE DC I&L WILL ISSUE IMPLEMENTATION GUIDANCE AND REPORT EXECUTION PROGRESS TO THE MROC VIA THE CHAIN OF COMMAND. THE DC I&L WILL ORGANIZE A CPI/LSS WORKING GROUP CHAIRED BY THE DIRECTOR, MARINE CORPS BUSINESS ENTERPRISE OFFICE, TO COORDINATE IMPLEMENTATION.

5. TASKS FOR ACTION ADDEES

A. NLT 15 DEC 06, DESIGNATE TO DC I&L A CHAMPION, AT THE GS-15 /COLONEL LEVEL, TO LEAD CPI WITHIN YOUR ORGANIZATION AND SERVE AS YOUR MEMBER OF THE CPI WORKING GROUP.

B. NLT 16 FEB 07, PROVIDE DC I&L A LIST OF YOUR ONGOING PROJECTS AND OTHERS THAT YOU NOMINATE FOR RESOURCE SUPPORT.

C. FOR CG TECOM AND PRESIDENT MCU. NLT 31 MAY 07, IN COORDINATION WITH DC I&L, PROVIDE A PLAN TO INTEGRATE CPI TRAINING INTO APPROPRIATE FORMAL SCHOOL CURRICULA.

6. AS MCWP 6-11 INDICATES "MARINES HAVE ALWAYS SOUGHT FRESH AND DECISIVE APPROACHES TO PROBLEMS. CORPORALS, SERGEANTS, CAPTAINS, AND GENERALS ALL HAVE THE RESPONSIBILITY TO BE INNOVATORS." THE SUCCESS OF PROCESS IMPROVEMENT REQUIRES YOUR ACTIVE SUPPORT AS WELL AS THE

COMMITMENT OF YOUR MARINES, SAILORS, AND CIVILIAN MARINES. SEMPER FI.  
ACMC SENDS.//